

**SECUR** 



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# ANNUAL AUDITED REPORT **FORM X-17A-5** PART III

**FACING PAGE** Information Required of Brokers and Dealers Pursuant to Section 17 of the

#### Securities Exchange Act of 1934 and Rule 17a-5 Thereunder 01/01/09 12/31/09 REPORT FOR THE PERIOD BEGINNING AND ENDING MM/DD/YY MM/DD/YY A. REGISTRANT IDENTIFICATION NAME OF BROKER-DEALER: Leonard & Company OFFICIAL USE ONLY ADDRESS OF PRINCIPAL PLACE OF BUSINESS: (Do not use P.O. Box No.) FIRM I.D. NO. 1450 West Long Lake Road, Suite 150 (No. and Street) 48098 Troy Michigan (City) (State) (Zip Code)

David Weber	avid Weber (248) 952-5858		
		(Area	Code - Telephone Numbe
B. A	CCOUNTANT IDENTIFI	CATION	
INDEPENDENT PUBLIC ACCOUNTAGE	NT whose opinion is contained in	n this Report*	
Cohen Fund Audit Services, Ltd.		· · · · · · · · · · · · · · · · · · ·	
	(Name - if individual, state last, f	irst, middle name)	
800 Westpoint Pkwy., Suite 1100	Westlake	Ohio	44145
(Address)	(City)	(State)	(Zip Code)
CHECK ONE:		\$1.45 18	SEC
☐ Certified Public Accountar		Wan	Processing Section
	ıt		
☐ Public Accountant		MAR	0 1 2010

\*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2)

FOR OFFICIAL USE ONLY

Accountant not resident in United States or any of its possessions.

Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

#### OATH OR AFFIRMATION

Ι, _	David Weber	, swear (or affirm) that, to the best of
my	knowledge and belief the accompanying Leonard & Company	g financial statement and supporting schedules pertaining to the firm of, as
of_	December 31	, 20_09, are true and correct. I further swear (or affirm) that
	ther the company nor any partner, propresified solely as that of a customer, excep	ietor, principal officer or director has any proprietary interest in any account pt as follows:
		Signature  Title
Thi	<ul> <li>(f) Statement of Changes in Liabilities</li> <li>(g) Computation of Net Capital.</li> <li>(h) Computation for Determination of</li> <li>(i) Information Relating to the Possess</li> <li>(j) A Reconciliation, including appropriation for Determination of</li> </ul>	Condition. lers' Equity or Partners' or Sole Proprietors' Capital.
	consolidation. (1) An Oath or Affirmation. (m) A copy of the SIPC Supplemental I (n) A report describing any material ina	Report. dequacies found to exist or found to have existed since the date of the previous audit

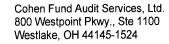
\*\*For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

# **PUBLIC TREATMENT REQUESTED**

# LEONARD & COMPANY DECEMBER 31, 2009

# TABLE OF CONTENTS

INDEPENDENT AUDITORS' REPORT	2
STATEMENT OF FINANCIAL CONDITION  December 31, 2009	3
NOTES TO EINANCIAL STATEMENT	4 - 9





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# BOARD OF DIRECTORS AND SHAREHOLDERS LEONARD & COMPANY

Cohen Fund audix Services

#### Independent Auditors' Report

We have audited the accompanying statement of financial condition of Leonard & Company (the Company), as of December 31, 2009, that you are filing pursuant to Rule 17a-5 under the Securities Exchange Act of 1934. This financial statement is the responsibility of the Company's management. Our responsibility is to express an opinion on this financial statement based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the statement of financial condition is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the statement of financial condition. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the statement of financial condition referred to above presents fairly, in all material respects, the financial position of Leonard & Company, as of December 31, 2009, in conformity with accounting principles generally accepted in the United States of America.

February 23, 2010 Westlake, Ohio





## STATEMENT OF FINANCIAL CONDITION

# **DECEMBER 31, 2009**

#### **ASSETS**

Cash and cash equivalents Restricted cash Commissions receivable Advances to salesmen Due from related companies Prepaid expenses Deferred tax assets	\$ 228,380 50,000 826,877 391,125 500,683 19,988 335,000 \$ 2,352,053
LIABILITIES AND SHAREHOLDERS' EQUITY	
Commissions payable Accrued expenses Notes payable – Regulatory agency Subordinated borrowings  COMMITMENT AND CONTINGENCIES	\$ 552,838 4,000 229,853 1,000,000 1,786,691
Shareholders' equity: Preferred stock, 60,000 shares authorized; 26,290 shares issued (aggregate liquidation preference of \$2,629,000) Common stock, no par value; 60,000 shares authorized; 29,666.90 shares issued Additional paid-in capital Deficit  Less: Treasury stock – At cost - 1,666.75 shares	2,629,000  202,900 810,500 (3,042,970) 599,430 (34,068) 565,362  \$ 2,352,053

#### ORGANIZATION

Leonard & Company (the Company) is a broker-dealer and investment advisor registered with the Securities and Exchange Commission (SEC), the State of Michigan, and 44 other states, plus the District of Columbia, and is a member of the Financial Industry Regulatory Authority (FINRA) and the National Futures Association (NFA). The Company is engaged primarily in the sale of fixed income securities, equity services, variable life insurance products, and providing investment advisory services.

The Company is an introducing broker-dealer and has entered into a fully disclosed clearing agreement with a carrying broker. The carrying broker is responsible for complying with all regulatory requirements related to carrying customer accounts.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Cash and Cash Equivalents

Periodically, the Company's cash accounts exceed the related amount of federal depository insurance. The Company has not experienced any loss in such accounts and believes it is not exposed to significant credit risk.

The Company considers financial instruments with a maturity of less than 120 days to be cash equivalents.

#### **Restricted Cash**

At December 31, 2009, restricted cash represents cash on deposit with the Company's clearing broker.

#### Receivables and Credit Policies

Commissions receivable are uncollateralized obligations due under normal trade terms requiring payments within 30 days. The Company generally collects receivables within 30 days and does not charge interest on commissions receivable with transaction dates over 30 days old.

The carrying amount of commissions receivable is reduced by a valuation allowance that reflects management's best estimate of the amounts that will not be collected. Management individually reviews all commissions receivable balances that exceed 90 days from the transaction date and based on an assessment of current creditworthiness, estimates the portion, if any, of the balance that will not be collected. Additionally, management estimates an allowance for the aggregate remaining commissions receivable based on historical collectibility. In the opinion of management, at December 31, 2009, all commissions were considered collectible and no allowance was necessary. There are receivables amounting to \$743 older than 90 days at December 31, 2009.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Commissions

Commissions and related clearing expenses are recorded on a trade-date basis as securities transactions occur.

#### Investment Advisory Fees

Investment advisory fees that have been billed to the fiduciary accounts managed by the Company are recorded in the month earned.

#### Accounting Estimates

Management uses estimates and assumptions in preparing financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenue and expenses. Actual results could vary from the estimates that were used.

#### Concentration of Credit Risk

The Company is engaged in various trading and brokerage activities in which counterparties primarily include broker-dealers, banks, and other financial institutions. In the event counterparties do not fulfill their obligations, the Company may be exposed to risk. The risk of default depends on the creditworthiness of the counterparty or issuer of the instrument. It is the Company's policy to review, as necessary, the credit standing of each counterparty.

#### **Income Taxes**

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

Effective January 1, 2009, the Company adopted the provisions of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 740-10, *Accounting for Uncertainty in Income Taxes*, which require recognition of and disclosures related to uncertain tax positions. Under the guidance, the Company assessed the likelihood, based on their technical merit, that tax positions will be sustained upon examination based on the facts, circumstances, and information available at the end of each period. The adoption had no effect on the Company's shareholders' equity. The Company is no longer subject to examination by U.S. federal tax authorities for tax years before 2006.

#### Subsequent Events

Management has evaluated subsequent events through February 23, 2010, the date the financial statements were available to be issued.

#### 3. ADVANCES TO SALESMEN

Advances to salesmen consist of short-term, non-interest bearing advances of commissions. The Company expects to collect these amounts within twelve months of the date of the financial statements. Approximately 80% of the balance is due from three salespersons.

#### NOTES PAYABLE – REGULATORY AGENCY

At December 31, 2009, notes payable - regulatory agency consists of five notes totaling \$229,853, payable to FINRA in total monthly installments of \$10,754, which includes interest ranging from 6.25% to 8.5%, due through May 2012. Interest expense related to the notes amounted to approximately \$19,000 during the year ended December 31, 2009.

Future maturities of these notes at December 31, 2009, were:

2010	\$ 109,363
2011	101,338
2012	<u> 19,152</u>
	\$ 229,853

#### 5. SUBORDINATED BORROWINGS

At December 31, 2009, subordinated borrowings consisted of a note payable to the Company's clearing broker, payable in the amount of \$1,000,000, due May 2011. Interest payments are at LIBOR (LIBOR – 0.23% at December 31, 2009) plus 2% and are due quarterly. Interest on borrowings amounted to approximately \$30,000 during the year ended December 31, 2009.

The subordinated borrowings are available for computing net capital under the SEC's uniform net capital rule. To the extent that such borrowings are required for the Company's continued compliance with minimum net capital requirements, they may not be repaid. The 2009 subordinated borrowings were approved by FINRA as net equity capital.

#### 6. PREFERRED STOCK

The preferred stock outstanding is summarized as follows:

	December	<u>December 31, 2009</u>	
	Number		
	of Shares	Amount	
Series 2	4,200	\$ 420,000	
Series 3	22,090	2,209,000	
	26,290	<u>\$ 2,629,000</u>	

#### 6. PREFERRED STOCK (Continued)

- Series 2 Preferred Stock (Series 2) has no par value, is non-voting, paying a cumulative dividend semi-annually at an 11% annualized rate and is callable by the Company at \$105 per share.
- Series 3 Preferred Stock (Series 3) has no par value, is non-voting, paying a cumulative dividend semi-annually at a 10% annualized rate and is callable by the Company at \$101 per share.
- Shareholders may redeem their preferred stock at \$100 per share on the annual anniversary date of their original purchase, plus an amount equal to the unpaid cumulative dividends, if any, outstanding as of the redemption date.
- In the event of liquidation or dissolution of the Company, holders of preferred shares shall be entitled to receive from the assets of the Company, after payment of all debts, \$100 per share plus an additional amount equal to any unpaid accumulated dividends and dividends accrued thereon. If the amounts payable on liquidation or dissolution are not paid in full, the holders of the preferred shares shall share ratably in any distribution of the assets.

The holders of Series 2 Preferred Stock shall have priority upon liquidation or dissolution of the assets of the Company. The holders of Series 3 are subordinate to the holders of Series 2.

In 2009, dividends paid on preferred stock are summarized as follows:

Series 2	\$ 46,200
Series 3	 207,619
	\$ 253,819

During 2009, one Series 3 shareholder triggered their put option at \$100 per share plus cumulative unpaid dividends on 300 Series 3 shares owned. Additionally, a shareholder of the Company was issued 1,500 of Series 3 shares at \$100 per share.

In 2010, the Board of Directors declared a dividend to Series 2 preferred stock shareholders payable on January 4, 2010. Total dividends paid amounted to \$23,100.

#### 7. RELATED PARTY TRANSACTIONS

The Company has made non-interest bearing, short-term advances to LIG. Amounts due from these advances as of December 31, 2009, were \$500,683.

The Company has the obligation to assume partial liabilities of LIG which amounted to \$145,178 at December 31, 2009.

#### 8. FINANCIAL INSTRUMENTS WITH OFF-BALANCE-SHEET RISK

In the normal course of business, the Company's customer activities involve various customer securities transactions. These activities may expose the Company to off-balance-sheet risk in the event the customer or other broker is unable to fulfill its contracted obligations and the Company has to provide or sell the financial instrument underlying the contract at a loss.

#### COMMITMENT AND CONTINGENCIES

#### Stock Repurchase Agreement

The Company is obligated under a stock repurchase agreement with its individual shareholders which provides for, among other things, repurchase of shares in the event of death. The Company has the right of first refusal to acquire all or any part of shares in the event of separation of employment or retirement of a shareholder. The repurchase price per share is based upon the fair market value of the shares as defined in the agreement.

#### Litigation

The Company, from time to time, is a defendant in various actions filed by individuals or companies. The ultimate outcome of these actions is not determinable; however, in the opinion of management, the ultimate outcome will have no material effect on the Company's financial position.

#### Regulatory Examination

The Company, as a member of FINRA and the NFA, is subject to FINRA, SEC and NFA regulatory examinations from time to time. Included in notes payable – regulatory agency is a liability of approximately \$230,000 for settlements reached in 2008 and 2009 with FINRA. There are no other pending matters with FINRA, the SEC or the NFA.

#### 10. NET CAPITAL PROVISION OF RULE 15c3-1

Pursuant to the net capital provisions of Rule 15c3-1 of the Securities Exchange Act of 1934, the Company is required to maintain a minimum net capital balance, as defined, under such provisions.

The Company's minimum capital requirement is the greater of \$50,000 or 6\% of aggregate indebtedness, as defined, under Securities and Exchange Commission Rule 15c3-1(a)(i) and 15c3-7(a)(2)(iv), as it does not maintain customer accounts. Net capital may fluctuate on a daily basis. At December 31, 2009, the Company had net capital of \$214,138, which was \$152,013 in excess of its required net capital of \$62,125.

In addition to the minimum net capital provisions, Rule 15c3-1 requires that the Company maintain a ratio of aggregate indebtedness, as defined, to net capital, of not more than 15 to 1. At December 31, 2009, the ratio was 4.35 to 1.

#### 11. EXEMPTION FROM RULE 15c3-3

The Company acts as an introducing broker or dealer, promptly transmitting all funds and delivering all securities received in connection with its activities as a broker or dealer and does not otherwise hold funds or securities for or owe money or securities to customers. The Company operates under Section (k)(2)(ii) of Rule 15c3-3 of the Securities Exchange Act of 1934 and is therefore exempt from the requirements of Rule 15c3-3.

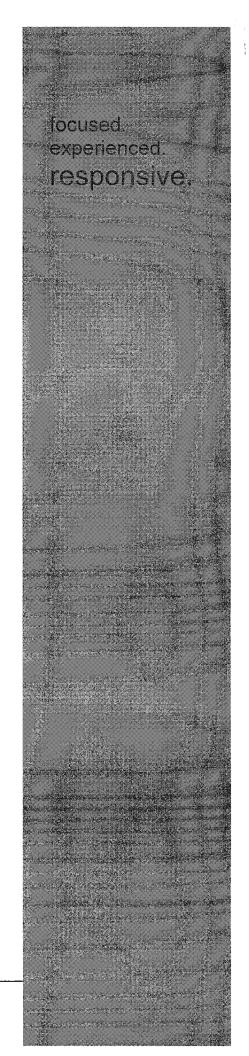
#### 12. INCOME TAXES

The significant temporary differences that give rise to the deferred tax assets at December 31, 2009, are as follows:

- Expenses not deductible for tax purposes until paid
- Net operating loss carryforward of approximately \$786,000 which expires in 2028

At December 31, 2009, there was no valuation allowance required on the deferred income tax assets.

LEONARD & COMPANY
INDEPENDENT AUDITORS' REPORT
DECEMBER 31, 2009





## LEONARD & COMPANY

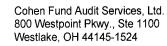
## AGREED-UPON PROCEDURES

# FOR THE PERIOD FROM APRIL 1, 2009, TO DECEMBER 31, 2009

## TABLE OF CONTENTS

INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING AGREED-UPON PROCEDURES	2 -	. 3
TRANSITIONAL ASSESSMENT RECONCILIATION (FORM SIPC-7T)	.4 -	. 5







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# BOARD OF DIRECTORS AND SHAREHOLDERS LEONARD & COMPANY

# Independent Accountants' Report on Applying Agreed-Upon Procedures Related to an Entity's SIPC Assessment Reconciliation

In accordance with Rule 17a-5(e)(4) under the Securities Exchange Act of 1934, we have performed the procedures enumerated below with respect to the accompanying Transitional Assessment Reconciliation (Form SIPC-7T) to the Securities Investor Protection Corporation (SIPC) for the period from April 1, 2009, to December 31, 2009, which were agreed to by Leonard & Company (the Company) and the Securities and Exchange Commission, Financial Industry Regulatory Authority, Inc., and SIPC, solely to assist you and the other specified parties in evaluating the Company's compliance with the applicable instructions of the Transitional Assessment Reconciliation (Form SIPC-7T). The Company's management is responsible for the Company's compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

#### The procedures performed and our findings are as follows:

- 1. Compared the listed assessment payments in Form SIPC-7T with respective cash disbursements listed in the general ledger and respective copies of check stubs or checks written by or on behalf of the Company, noting no differences.
- 2. Compared the Total Revenue amounts of the audited Form X-17A-5 for the year ended December 31, 2009, less revenues reported on the FOCUS reports for the period from January 1, 2009, to March 31, 2009, as applicable, with the amounts reported in Form SIPC-7T for the period from April 1, 2009, to December 31, 2009, noting no differences.
- 3. Compared adjustment regarding revenues from distribution of shares of a registered open end investment company or unit investment trust, from the sale of variable annuities, from the business of insurance, from investment advisory services rendered to registered investment companies or insurance company separate accounts, and from transactions in security futures products (related revenues) reported in Form SIPC-7T to the related revenues listed on the Company's FOCUS reports for the period from April 1, 2009, to December 31, 2009, noting no differences.
- 4. Compared adjustment regarding other revenue not related either directly or indirectly to the securities business (other revenues) reported in Form SIPC-7T to the other revenues listed on the Company's trial balance for the period from April 1, 2009, to December 31, 2009, noting no differences.





- 5. Compared the potential adjustment regarding total interest and dividend expense but not in excess of total interest and dividend income (interest and dividend expense) reported in Form SIPC-7T to the interest and dividend expense listed on the Company's FOCUS reports for the period from April 1, 2009, to December 31, 2009, noting no differences.
- 6. Compared the potential adjustment regarding 40% of interest earned on customer's securities accounts (customer's interest) reported in Form SIPC-7T to the 40% of customer's interest listed on the Company's trial balance for the period from April 1, 2009, to December 31, 2009, noting no differences.
- 7. Proved the arithmetical accuracy of the calculations regarding the related deductions for revenues, other revenues, and the greater of total interest and dividend expense and customer's interest, along with the assessment calculation reflected in Form SIPC-7T. The total assessment balance (line F) on Form SIPC-7T was not calculated correctly. It should be \$12,389. Therefore, the overpayment carried forward on line H should be \$180.

We were not engaged to, and did not, conduct an examination, the objective of which would be the expression of an opinion on compliance. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the specified parties listed above and is not intended to be and should not be used by anyone other than these specified parties.

Cohen Fund audix Services

February 23, 2010 Westlake, Ohio

# **SIPG-7T** (29-REV 12/09)

## SECURITIES INVESTOR PROTECTION CORPORATION 805 15th St. N.W. Suite 800, Washington, D.C. 20005-2215 202-371-8300

# Transitional Assessment Reconciliation

(Read carefully the instructions in your Working Copy before completing this Form)

**SPG-7** (29-REV 12/09)

### TO BE FILED BY ALL SIPC MEMBERS WITH FISCAL YEAR ENDINGS

1. pu	Name of Member, address, Designated Examining Arposes of the audit requirement of SEC Rule 17a-5:	Authority, 1934 Act registration no. and month	n in which fiscal year ends for
	047298 FINRA DEC LEONARD & COMPANY 13*13 1450 W LONG LAKE RD STE 150 TROY MI 48098-6352	Note: If any of the information sh requires correction, please e-mai form@sipc.org and so indicate or Name and telephone number of p respecting this form.	il any corrections to n the form filed.
2.	A. General Assessment [item 2e from page 2 (not	less than \$150 minimum)]	17,023
	B. Less payment made with SIPC-6 filed including \$	150 paid with 2009 SIPC-4 (exclude interest)	(4,634)
	Date Paid C. Less prior overpayment applied		()
	D. Assessment balance due or (overpayment)		
	E. Interest computed on late payment (see instruc	ction E) fordays at 20% per annum	
	F. Total assessment balance and interest due (or	overpayment carried forward)	s 12,569
	G. PAID WITH THIS FORM: Check enclosed, payable to SIPC Total (must be same as F above)	<u> 12,569</u>	
	H. Overpayment carried forward	\$(	)
3.	Subsidiaries (S) and predecessors (P) included in t	his form (give name and 1934 Act registratio	n number):
Th	ne SIPC member submitting this form and the erson by whom it is executed represent thereby	./	
tha	at all information contained herein is true, correct	HOARD OF COMPONIES (Name of Corporation, Pagne	Ship or other organization)
an	nd complete.	Mechle 8+	State (A
Da	ated the 33 nd day of February . 20 10.	VP - COMPTIAN U	
Th	is form and the assessment payment is due 60 d r a period of not less than 6 years, the latest 2 ye	ays after the end of the fiscal year. Retain ears in an easily accessible place.	the Working Copy of this form
	Dates:	Reviewed	
	Coloulations	Documentation	Forward Copy
SIPC REVIEWER	Calculations	be O O O III O DELLO II II approximation and a second and	
JPC.	Exceptions:		
	Disposition of exceptions:		

# DETERMINATION OF "SIPC NET OPERATING REVENUES" AND GENERAL ASSESSMENT

Amounts for the fiscal period beginning April 1, 2009 and ending <u>Recorder 31</u>, 20<u>0</u>1 Eliminate cents

Item No. 2a. Total revenue (FOCUS Line 12/Part IIA Line 9, Code 4030)	\$ 8,330,393
<ul><li>2b. Additions:         <ul><li>(1) Total revenues from the securities business of subsidiaries (except foreign subsidiaries) and predecessors not included above.</li></ul></li></ul>	
(2) Net loss from principal transactions in securities in trading accounts.	White the state of
(3) Net loss from principal transactions in commodities in trading accounts.	
(4) Interest and dividend expense deducted in determining item 2a.	
(5) Net loss from management of or participation in the underwriting or distribution of securities.	
(6) Expenses other than advertising, printing, registration fees and legal fees deducted in determining net profit from management of or participation in underwriting or distribution of securities.	
(7) Net loss from securities in investment accounts.	
Total additions	
Deductions:     (1) Revenues from the distribution of shares of a registered open end investment company or unit investment trust, from the sale of variable annuities, from the business of insurance, from investment advisory services rendered to registered investment companies or insurance company separate accounts, and from transactions in security futures products.	1,402,217
(2) Revenues from commodity transactions.	
(3) Commissions, floor brokerage and clearance paid to other SIPC members in connection with securities transactions.	
(4) Reimbursements for postage in connection with proxy solicitation.	photograph plants and the double double of the state of t
(5) Net gain from securities in investment accounts.	
(6) 100% of commissions and markups earned from transactions in (i) certificates of deposit and (ii) Treasury bills, bankers acceptances or commercial paper that mature nine months or less from issuance date.	
(7) Direct expenses of printing advertising and legal fees incurred in connection with other revenue related to the securities business (revenue defined by Section 16(9)(L) of the Act).	
(8) Other revenue not related either directly or indirectly to the securities business. (See Instruction C):	
Financial Planning Res	1,150
(9) (i) Total interest and dividend expense (FOCUS Line 22/PART IIA Line 13, Code 4075 plus line 2b(4) above) but not in excess of total interest and dividend income.	
(ii) 40% of interest earned on customers securities accounts (40% of FOCUS line 5, Code 3960).	117 681.
Enter the greater of line (i) or (ii)	111,300
Total deductions	1,020,95
2d. SIPC Net Operating Revenues	s_6,809,44D
2e. General Assessment @ .0025	\$ 17,023
2	(to page 1 but not less than \$150 minimum)